

DETAILED SERVICE VARIANCES @ 30th SEPTEMBER 2016

SERVICE / BUDGET HEAD	ONGOING BASE BUDGET ISSUES JUNE	NON ACHIEVEMENT OF EFFICIENCY ISSUES JUNE	TOTAL - ALL BUDGETARY ISSUES JUNE	Adjustment for Slippage & Transfer to Reserves JUNE	Operational Deficit/Surplus (-) JUNE	ONGOING BASE BUDGET ISSUES SEPTEMBER	NON ACHIEVEMENT OF EFFICIENCY SEPTEMBER	TOTAL - ALL BUDGETARY ISSUES SEPTEMBER
PEOPLE - KEY FINANCIAL RISKS FOR 2016/17								
BU1 - Education and Early Start Prevention								
Children's Commissioning - savings from commissioned contracts e.g. short breaks						-100,000		-100,000
Inclusion Services - increased interim management / maternity cover costs						150,000		150,000
Early Start - other variances (Family Centres / Sufficiency / School Improvement)						-70,000		-70,000
BU2 - Adult Assessment and Care Management								
Assessment & Care (Older People) - unachieved 15/16 KLOE savings plus increase number and cost of care packages	1,664,834		1,664,834		1,664,834	1,678,128		1,678,128
Assessment & Care (Disabilities) - increase number / cost of LD placements & care packages	1,206,421		1,206,421		1,206,421	1,078,019		1,078,019
Assessment & Care (Mental Health) - increase number / cost of residential care	487,925		487,925		487,925	470,028		470,028
Assessment & Care - increased DOLS assessments / other variances	657,000		657,000	35,000	692,000	523,045		523,045
Adults Commissioning Unit - vacancies						-107,000		-107,000
SD Management - Better Care Fund uncommitted resources	-700,000		-700,000		-700,000	-657,726		-657,726
BU3 - Children Assessment and Care Management								
Children in Care - LAC placement costs: external residential and foster care	2,391,515		2,391,515		2,391,515	3,090,726		3,090,726
Assessment & Care - increased legal counsel / advocacy fees	350,000		350,000		350,000	352,297		352,297
Assessment & Care - Accommodation costs (LIFT funded buildings)	100,000		100,000		100,000	100,000		100,000
Assessment & Care - Agency Costs						100,000		100,000
Other - Disability Teams / Education Welfare	0	0	0		0	-100,000		-100,000
Leaving Care Accommodation Costs	0	0	0		0	189,040		189,040
Safeguarding						38,137		38,137
Total - PEOPLE	6,157,695	0	6,157,695	35,000	6,192,695	6,734,694	0	6,734,694
PLACE - KEY FINANCIAL RISKS FOR 2016/17								
ED PLACE Management								
						-45,000		45,000
BU4								
Building Control Fee Shortfall	26,000		26,000		26,000	-		-
Building Control Staff Underspend	-26,000		-26,000		-26,000	-34,000		34,000
Tech Refresh						20,000		20,000
Staffing						12,000		12,000
Planning Fee Income						24,000		24,000
Other Miscellaneous						8,000		8,000
Variations relating to KLOE's							50,000	50,000
Planning Fee Income							50,000	50,000
BU5								
Culture Fees & Charges						103,000		103,000
Regs Services Fees & Charges						44,000		44,000
Staff Savings						166,000		166,000
Other Miscellaneous						31,000		31,000
Variations relating to KLOE's							50,000	50,000
Culture Fees & Charges							50,000	50,000
BU6								
Transport incl. Home to School Transport	451,000		451,000		451,000	448,000		448,000
Contracts Management - Sale of Recyclates	223,000		223,000		223,000	294,000		294,000
Waste PFI Contract						390,000		390,000
Construction Services	265,000		265,000		265,000	235,000		235,000
Neighbourhood Services incl. Shortfall in Income	192,000		192,000		192,000	93,000		93,000
SD Management A/c Incl. Turnover and Non core services kloes						153,000		153,000
Leasing of Wheeled Bins	156,000		156,000		156,000	160,000		160,000
Prudential Borrowing	-40,000		-40,000		-40,000	40,000		40,000
Corrective Action Proposals/Mitigations	-800,000		-800,000		-800,000	953,000		953,000
Other Miscellaneous	-52,000		-52,000		-52,000	2,000		2,000
Variations relating to KLOE's							100,000	100,000
Waste PFI etc		300,000	300,000		300,000		100,000	100,000
Household Waste Recycling Centres		50,000	50,000		50,000		10,000	10,000
Travel Training		75,000	75,000		75,000		75,000	75,000
Customer Services Review							94,000	94,000
Route Optimisation		50,000	50,000		50,000		10,000	10,000
Income Generation Recycled Materials		120,000	120,000		120,000		120,000	120,000
Income Generation - Neighbourhood Services		50,000	50,000		50,000		50,000	50,000
Income Generation - Pest Control		10,000	10,000		10,000		25,000	25,000
Income Generation - Transfer Loading Station		140,000	140,000		140,000		140,000	140,000
Contracts - Contract Management Review		114,000	114,000		114,000		114,000	114,000
Total - PLACE	395,000	909,000	1,304,000	-	1,304,000	633,000	838,000	1,471,000
COMMUNITIES - KEY FINANCIAL RISKS FOR 2016/17								
BU7								
Catering - Staffing Vacancies	-14,000		-14,000		-14,000			
Catering - Underachievement of Income						7,983		7,983
Customer Services - Shortfall on Income at Contact Centre / Customer Services	45,000		45,000		45,000	70,451		70,451
Underspend on Salaries Customer Services & Development								
Overspend on Salaries Customer Services, Contact Centre & LIS	76,000		76,000		76,000	127,079		127,079
Registrars - Overachievement of Income	-33,000		-33,000		-33,000	31,314		31,314
Provider Services - Staffing In Year Vacancies - Day Services	-16,000		-16,000		-16,000	127,476		127,476
Provider Services - Overspend Staffing / Agency (SWYPT) - Supported Living	200,000		200,000		200,000	98,550		98,550
KLOE Saving still to be identified - SD Customer Services	51,000		51,000		51,000		50,847	50,847
BU8								
Healthier Communities - In Year Vacancies	-27,000		-27,000		-27,000	63,000		63,000
Safer Communities - In Year Vacancies	-11,000		-11,000	8,000	-3,000	72,000		72,000
Stronger Communities - In Year Vacancies	-9,000		-9,000		-9,000	47,000		47,000
Stronger Communities - Anticipated carry forward balances on Commissioning & Ward Alliance Budgets						429,000		429,000
Think Family Planned Underspend - Earmark to 2017/18	-403,000		-403,000	403,000	-	399,000		399,000
Local Welfare Assistance Scheme - Planned Underspend - Earmark to 2017/18	-87,000		-87,000	87,000	-	221,000		221,000
Commissioning & Market Development- Underspend against Commissioned Contracts	-63,000		-63,000		-63,000	28,000		28,000
KLOE Saving still to be identified - Sat on SD Safer Stronger Healthier	87,000		87,000		87,000			
Unachieved KLOE COM 11 - Safer Barnsley							50,000	50,000
SD Safer Stronger & Healthier - Overspend on Agency Fees						13,000		13,000
ED Communities								
Transformation Funding - Committed to 2016/17						-110,000		110,000

DETAILED SERVICE VARIANCES @ 30th SEPTEMBER 2016

SERVICE / BUDGET HEAD	ONGOING	NON	TOTAL - ALL	Adjustment for	Operational	ONGOING	NON	TOTAL - ALL
	BASE BUDGET ISSUES	ACHIEVEMENT OF EFFICIENCY ISSUES	BUDGETARY ISSUES	Slippage & Transfer to Reserves	Deficit/Surplus (-)	BASE BUDGET ISSUES	ACHIEVEMENT OF EFFICIENCY ISSUES	BUDGETARY ISSUES
	JUNE	JUNE	JUNE	JUNE	JUNE	SEPTEMBER	SEPTEMBER	SEPTEMBER
Total - COMMUNITIES	- 204,000	- -	204,000	498,000	294,000	- 1,464,885	100,847	- 1,364,038
PUBLIC HEALTH - KEY FINANCIAL RISKS FOR 2016/17								
BU10								
Planned unallocated resources per 4 year plan - To meet future year costs	- 533,000	- -	533,000	533,000	-	- 442,000	-	442,000
Employees - Staff working reduced hours against full time positions	- 19,000	- -	19,000	19,000	-	- 55,000	-	55,000
Health Checks - Reduced Expenditure	- 139,000	- -	139,000	139,000	-	- 139,000	-	139,000
Dental Epidemiology	- 10,000	- -	10,000	10,000	-	- 60,000	-	60,000
Healthy Behaviour of School Aged Children - No Anticipated Expenditure	-	- -	-	-	-	- 60,000	-	60,000
Smoke Free Project Work - One Off Expenditure 2016/17	-	- -	-	-	-	110,000	-	110,000
0 to 19 Public Health Services - Overspend against Contracts (April to September) & One Off Costs around in house provision (October to March).	-	- -	-	-	-	442,000	-	442,000
Total - Public Health	- 701,000	- -	701,000	701,000	-	- 204,000	- -	204,000
CORE - KEY FINANCIAL RISKS FOR 2016/17								
FINANCE, ASSETS & INFORMATION SERVICES								
BU11								
PFI / BSF Contract	- 16,218	- -	16,218	16,218	-	- 70,584	-	70,584
NPS Contract	45,055	- -	45,055	-	45,055	40,337	-	40,337
Shared Services	-	- -	-	-	-	83,000	-	83,000
SD Assets - Vacancy	- 95,771	49,000 -	46,771	-	46,771	- 51,000	-	51,000
Various Building Repairs	-	- -	-	-	-	126,640	-	126,640
Rents - Carlton Depot	-	- -	-	-	-	87,000	-	87,000
BU12								
Agency staff	100,000	- -	100,000	-	100,000	-	-	-
Licences	-	- -	-	-	-	109,519	-	109,519
BU13								
Benefits/Taxation - System Development Funding - Linked to External Funding	- 265,139	- -	265,139	265,139	-	- 394,000	-	394,000
Staff Vacancies	- 433,752	- -	433,752	333,752	100,000	- 468,298	-	468,298
ED Finance, Assets & IS								
Unachievable Income	-	- -	-	-	-	12,000	-	12,000
Total - Finance, Property & Information Services	- 665,825	49,000 -	616,825	615,109	1,716	- 691,386	- -	691,386
HR, COMMUNICATIONS, PERFORMANCE								
BU14								
Staffing vacancies	- 111,719	- -	111,719	-	111,719	- 127,551	-	127,551
BU15								
Staffing vacancies	- 26,565	- -	26,565	-	26,565	- 57,938	-	57,938
BU16								
Staffing vacancies	- 53,842	- -	53,842	-	53,842	- 73,822	-	73,822
ED HR								
CHIEF EXECUTIVE	- 1,454	- -	1,454	-	1,454	- 8,088	-	8,088
Management Support	34,637	- -	34,637	-	34,637	-	-	-
Supplies & Services	-	- -	-	-	-	-	-	-
Total - HR, Communications, Performance	- 158,943	- -	158,943	- -	158,943	- 267,399	- -	267,399
LEGAL & GOVERNANCE								
BU17								
Locum Costs	56,136	- -	56,136	-	56,136	-	-	-
Printing	-	- -	-	-	-	-	-	-
BU18								
Slippage on Election Manger	- 10,377	- -	10,377	-	10,377	- 6,622	-	6,622
Land Charges	- 6,348	- -	6,348	-	6,348	16,189	-	16,189
BU19								
Vacancy/Lord Lieutenant Restructure	-	- -	-	-	-	48,478	-	48,478
ED Legal & Governance								
Joint Authorities	- 9,000	- -	9,000	-	9,000	-	-	-
Legal Fees-ED	7,760	- -	7,760	-	7,760	-	-	-
Unachievable Income - ED	10,813	- -	10,813	-	10,813	-	-	-
Total - Legal & Governance	48,984	- -	48,984	-	48,984	- 38,911	- -	38,911
Total - Core Services	- 775,784	49,000 -	726,784	615,109	111,675	- 997,696	- -	997,696
OVERALL SERVICE TOTALS	4,871,911	958,000	5,829,911	1,849,109	7,679,020	4,701,113	938,847	5,639,960
CORPORATE BUDGETS (NON SERVICE)								
Corporate Items								
Capital financing MRP/Lower Interest rates	- 15,472,000	- -	15,472,000	-	15,472,000	- 15,672,000	-	15,672,000
New homes bonus	- 7,306,257	- -	7,306,257	-	7,306,257	- 7,306,217	-	7,306,217
One offs	-	- -	-	-	-	3,000,000	-	3,000,000
Total - Corporate Budgets	- 22,778,257	- -	22,778,257	- -	22,778,257	- 25,978,217	- -	25,978,217
Total - Corporate Budgets	- 17,906,346	958,000 -	16,948,346	1,849,109	15,099,237	- 21,277,104	938,847	20,338,257

Key:-

No Cause for Concern <£0

Minor Cause for Concern >£0 <£50K

Major Cause for Concern >£50K

Adjustment for
Slippage &
Transfer to
Reserves
SEPTEMBER

Operational
Deficit/Surplus
(-)
SEPTEMBER

COMMENTS

RECUR
RENT
Y/N

-100,000
150,000
-70,000

1,678,128
1,078,019
470,028
0 523,045
35,000 -72,000
-657,726

3,090,726
352,297
100,000
100,000
-100,000
189,040
38,137
35,000 6,769,694

45,000
-

-
- 34,000
- 20,000
- 12,000
24,000
- 8,000

50,000

103,000
44,000
- 166,000
- 31,000

50,000

448,000
294,000
390,000
235,000
93,000
153,000
160,000
- 40,000
- 953,000
- 2,000

100,000
10,000
75,000
94,000
10,000
120,000
50,000
25,000
140,000
114,000
45,000 1,516,000

7,983
70,451

- 127,079
- 31,314
- 127,476
98,550
50,847

26,000 - 37,000
17,000 - 55,000
- - 47,000
429,000 -
399,000 -
221,000 -
- - 28,000
- -
50,000
- 13,000

110,000 -

Adjustment for Slippage & Transfer to Reserves SEPTEMBER	Operational Deficit/Surplus (-) SEPTEMBER
1,202,000 -	162,038

COMMENTS

RECUR
RENT
Y/N

204,000 -	238,000
- -	55,000
- -	139,000
- -	60,000
- -	60,000
- -	110,000
- -	442,000
204,000	-

70,584	-
-	40,337
-	83,000
-	51,000
-	126,640
-	87,000

-	109,519
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394,000	-
205,000 -	263,298

-	12,000
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669,584 -	21,802
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-	127,551
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-	57,938
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-	73,822
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-	8,088
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-	-
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- -	267,399
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-	-
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-	6,622
-	16,189

-	48,478
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-	-
-	38,911

669,584 -	328,112
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2,155,584	7,795,544
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-	15,672,000
-	7,306,217
-	3,000,000
-	25,978,217
2,155,584 -	18,182,673